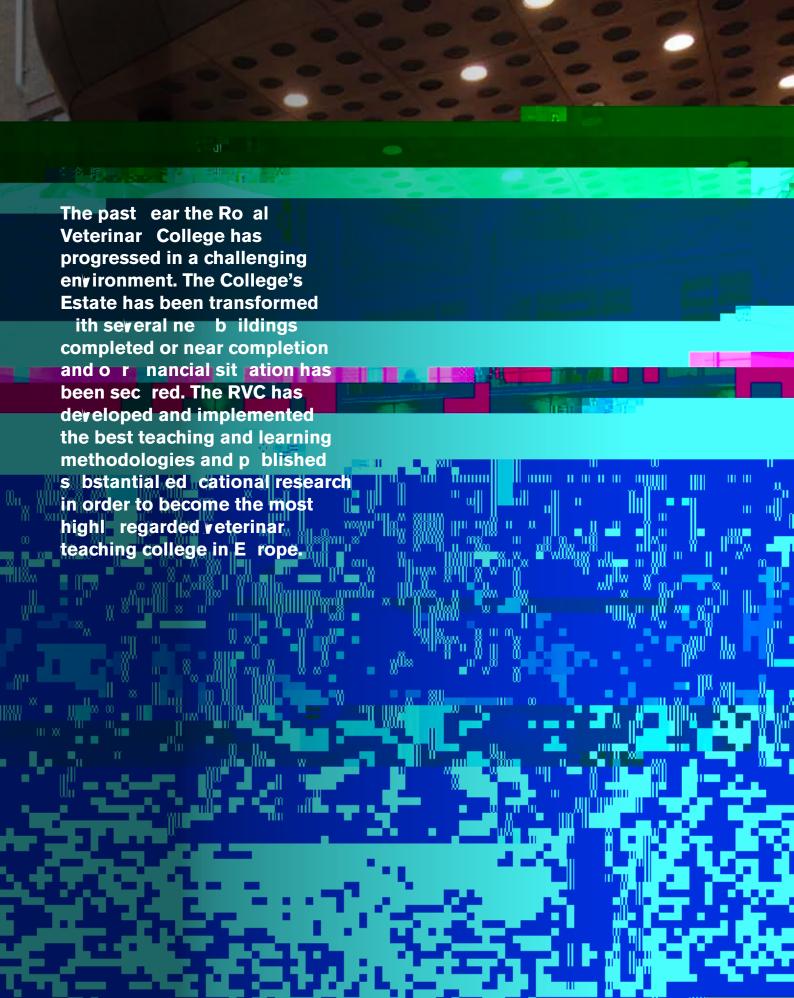


Ann al Revie 2009 10

- 1 The Year in Revie : 2009 10
- 4 Timeline
- 8 Governance
- 9 Corporate Governance $e^{-\frac{\eta_{c}}{4}} \quad 31\,\mathcal{F} \quad 2010$



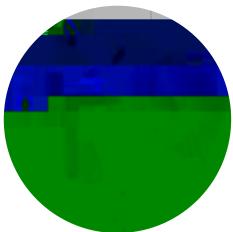


Introd ction from Professor Q intin McKellar



Timeline 2009 10

October 2009

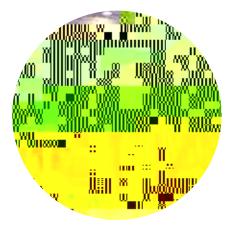


December 2009

Jan ar 2010



April 2010



Ma 2010

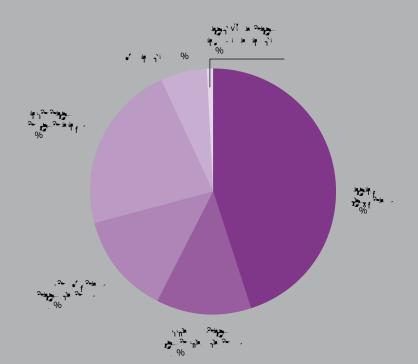


J.

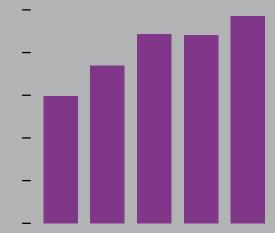
Income and E pendit re

1. T rnover has increased b 3.2m (5%).

2. Income from F nding Bod grants increased marginall, b t strong gro th as

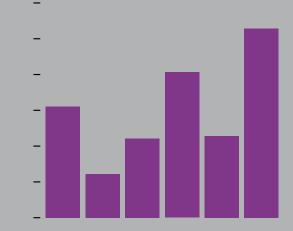


- 3. Income from Research Grants and Contracts has decreased from 10.0m to 8.8m, b t this as main! as a res It of activit on collaborative EU f nded projects in 2008 09. Grants and contracts a arded remain strong and income from these ill be rejected more f II in f t re ears.
- 4. Staff costs have increased b 2.9m (8%) as a res It of the national pa a ard, increments and USS pension contrib tion increases. The staff costs for the ear also incl de additional pa ments to academic clinicians in changing to a ne re ard scheme. Staff n mbers ere stable at 820 FTE.
- 5. Other operating e penses increased b 10%. This gro th represented f rther investment in the College's estate, both in maintenance and on-going operational costs. The total also incl des an mber of one-off, non-rec rrent items relating to costs that ere anticipated o Id be capitalised.
- 7. Depreciation has increased b 0.3m (8%), d e main! to the completion in the ear of the Light ell conversion project at Camden and the relocation of the Eq ine Referral Hospital at Ha kshead.
- D ring the ear ork commenced on ne st dent residences and catering facilities. This project is being f nded b a ne bank loan, hich as dra n do n in Febr ar 2010.



- D e to higher than anticipated e pendit re, m ch of hich as non-rec rrent in nat re, the College recorded a de cit of 1.2m for the ear.
- 10. The College conting est to invest in its estate.

 Over the past 6 ears a total of 36.5m has been spent. A thorised and committed capital projects to be indertaken over the neither ears total 24.0m.



- 11. The College had one of its best ever ears in receiving donations and legacies. A total of 3.4m as received b the College and the Animal Care Tr st. The largest donation as from the Jean Sainsb r Animal Welfare Tr st of 0.5m to s pport the ref rbishment of the Bea mont Animals' Hospital in Camden. A f rther 0.5m has been pledged to this project and ill be received d ring 2010 11.
- 12. The College's endo ment investment portfolio performed ell d ring the ear. After the falls in eq it markets in previo s ears, the recover d ring 2009 10 res Ited in an overall ret rn on the College's investments of 12%.
- 13. The Gro p is no holding 30.1m in deferred capital grants (26.7m 2008-09). The increase is d e main! to capital grants from HEFCE. These grants are released over the life of the assets f nded to offset depreciation charges.

14.

Corporate Governance

e 4. 31 f 2010

- 1.

- 9.
- 10.

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